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Philadelphia, PA 19103-2838

December 3, 2009

President Barack Obama  
The White House  
1600 Pennsylvania Avenue, NW  
Washington, DC 20500

Dear Mr. President:

Congratulations on today's Summit on Jobs and Economic Growth. I believe that hosting a thoughtful and vibrant discussion with the Vice President, members of your Cabinet, business leaders, scholars, and other public officials about the persistent economic challenges confronting America and the path we must forge to foster job creation, investment, and innovation is a really important initiative.

Because of our announcement today that we have formed a joint venture with General Electric consisting of NBCU's businesses and Comcast's cable networks, I am unable to attend the Summit. I very much appreciate the outreach to the business community, and want to express one of the thoughts I intended to make at the Summit -- that enactment of comprehensive health care reform legislation is, in my judgment, critical to putting this country on a path of sustained growth and prosperity.

As the nation's largest cable and broadband company with over 100,000 employees in 36 states and the District of Columbia, we are proud to offer health insurance to all Comcast employees. But sadly, there are millions of Americans who simply cannot afford to get sick, as health coverage gets increasingly difficult to secure and the resultant demands placed on federal and state budgets are enormous. This cycle is not sustainable.

While there has been much controversy and debate over hundreds of provisions and alternatives, it is my view that the current legislation pending in the Senate provides a workable framework for this country to take an important step toward enhancing health care accessibility, promoting operational efficiencies and technological innovation, and reducing the cost of health care and the federal deficit. My support of meaningful health care reform is buttressed by the estimate by the Congressional Budget Office that, while the Senate legislation would cost \$848 billion, it would also reduce budget deficits by \$130 billion over the next decade. A strong dose of fiscal responsibility will be essential to achieve meaningful health care reform and lasting economic recovery.

I also strongly support the development of standards and protocols to promote the digitization of health records and documents, electronic data matching, and the interoperability of systems for enrollment in health services programs. Such steps could revolutionize how health centers and hospitals operate and enrich how health providers and patients communicate. Telemedicine and

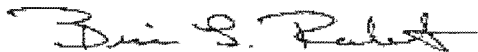
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distant health services will literally transform the delivery and monitoring of health care services, and the training of health care professionals. As a leading information and communications technology company, Comcast understands the generative power of broadband technology and its potential to improve the overall quality of health care, while stimulating job creation and restoring our economy.

I want to commend you for your dedication to health care reform and for the remarkable progress that has been achieved in this area under your leadership. We cannot allow perfection to stand in the way of critically needed and very good legislation, which is why I support your efforts. Comcast stands ready to assist you and this nation in the effort to enact sensible health care reform. We also look forward to working with your Administration to make health care information technology the best in the world.

Once again, I am sorry to miss the Summit, but look forward to working with you in the future.

Sincerely,

A handwritten signature in black ink, appearing to read "Brian L. Roberts". The signature is fluid and cursive, with a prominent initial "B" and a long, sweeping underline.

Brian L. Roberts  
Chairman & CEO