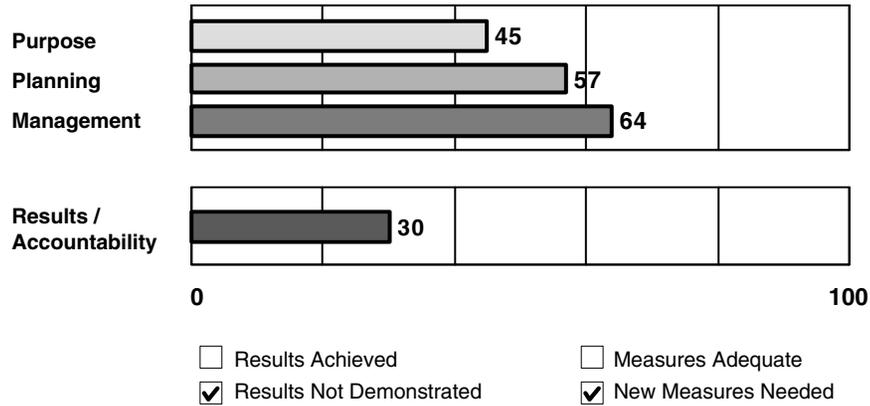


**Program:** Community Oriented Policing Services

**Agency:** Department of Justice

**Bureau:** Office of Justice Programs



**Key Performance Measures**

**Year Target Actual**

Measure	Year	Target	Actual
Long-term Measure: Measures under development			
Annual Measure: Number of training hours delivered	2002	12254	
	2003	12254	
	2004	12254	
Annual Measure: Total number of funded officers on the street (at present)	2001	91,000	83,024
	2002	100,000	88,028

**Rating:** Results Not Demonstrated

**Program Type:** Competitive Grants

**Program Summary:**

The Community Oriented Policing Programs (COPS) provides grants, training and technical assistance to local law enforcement agencies. Its centerpiece has been a hiring grant program (authorized in the 1994 Crime Act) to advance community policing.

The assessment indicates that the COPS program's long-term goals have no timelines or specific targets. These objectives, such reducing local crime and increasing trust in police, are to replace the existing goals focusing on hiring grants, that are no longer funded. Additional findings include:

1. The program has good financial oversight procedures in place and there are no financial material weaknesses.
2. The sheer number of grantees makes it difficult for the COPS Office to sustain detailed oversight of how grant funds are being used. For instance, COPS appears to have surpassed its original goal of advancing the community policing concept by funding 100,000 officers by 2000. However, while funding sufficient for almost 117,000 officers was awarded through 2002, less than 90,000 officers have actually been hired or redeployed to street duty. This variance is primarily due to over-optimistic projections of "efficiency savings" from grants supporting technology-based redeployments.
3. COPS has used evaluation studies to assess whether its efforts have had an impact on crime, though the resulting findings are inconclusive.

In response to these findings, the agency will:

1. Increase local accountability by making information on grantee activities more available to the public.
2. Better define its long-term goals to specify when they will be achieved.
3. Take additional steps to guarantee the independence of external evaluations.
4. Increase the level of grantee oversight as the number of active grants declines.
5. Realign COPS funding structure to include only those activities administered by the COPS Office.

(For more information on this program, please see the Department of Justice chapter in the Budget volume.)

**Program Funding Level (in millions of dollars)**

2002 Actual	2003 Estimate	2004 Estimate
684	737	164